

Department of Information Technology  
Enterprise Project Management Office

Report to  
SCIENCE, TECHNOLOGY AND  
TELECOMMUNICATIONS COMMITTEE

September 04, 2014

# Enterprise Project Management Office (EPMO) Portfolio

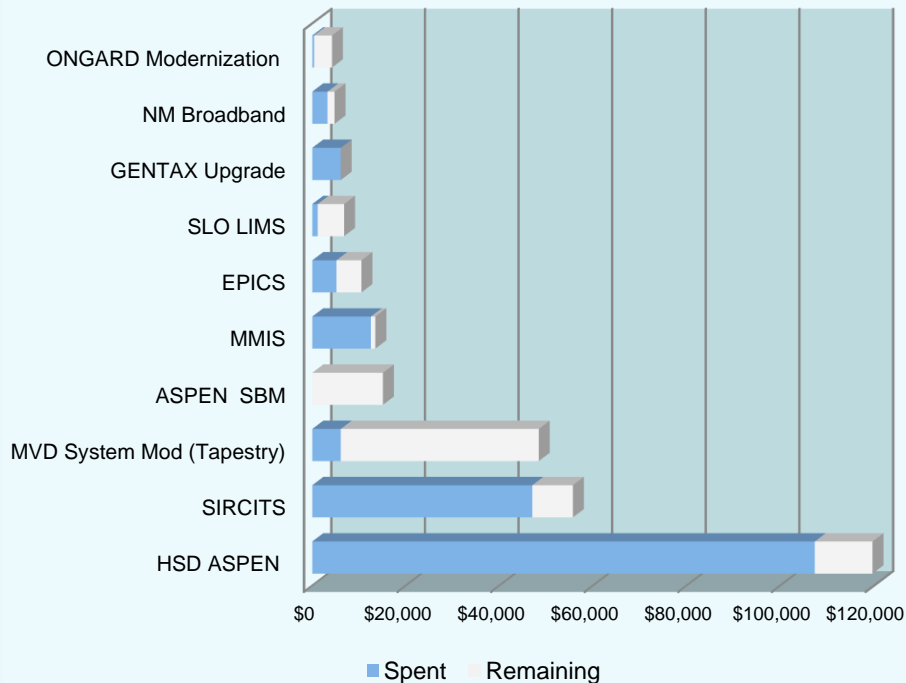
## September 2014

**The Compliance and Project Management Program is the State's Enterprise Project Management Office (EPMO) and performs the following functions:**

- Provide IT Management Lifecycle policies, methodologies and templates for information technology (IT) initiatives to promote quality and success and report regularly to Executive, Legislative, and ITC on the status of the State's IT Project Portfolio
- Provide support, guidance and oversight on IT projects and procurements to promote improved outcomes
- Review executive agency IT plans for prudent allocation of IT resources and monitor compliance of projects with agency plan and the state IT strategic plan
- Review appropriation requests and legislation related to IT and make recommendations to the DFA, and LFC for formal approval by the Legislature and the Governor, and
- Provide senior project management guidance for enterprise projects.

### EPMO Focus Portfolio Top Ten

Total Cost \$284,731



### EPMO Top Ten Project Financials (in thousands)

Project	Spent	Remaining	Total cost	Est Completion Date
HSD ASPEN	\$107,358	\$12,333	\$119,691	6/30/2014
SIRCITS	\$42,243	\$13,457	\$55,700	9/30/2015
MVD System Mod (Tapestry)	\$6,083	\$42,323	\$48,406	9/5/2016
ASPEN SBM	\$0	\$15,102	\$15,102	9/30/2014
MMIS	\$12,519	\$958	\$13,477	10/31/2014
EPICS	\$5,153	\$5,354	\$10,507	8/30/2017
SLO LIMS	\$1,155	\$5,645	\$6,800	1/31/2016
GENTAX Upgrade	\$6,081	\$0	\$6,081	6/30/2014
NM Broadband	\$3,230	\$1,532	\$4,762	1/13/2015
ONGARD Modernization	\$389	\$3,816	\$4,205	1/1/2016

\* August 2014 updates in **bold**

# DoIT EPMO Top Ten Project Reports

## HSD ISD2 Replacement System (ASPEN)

### Project Description:

The Automated System Program and Eligibility Network (ASPEN ) will replace the current Income Support Division (ISD), Integrated Service Delivery (ISD2) Systems and many interfaces with other agencies with one integrated system including: 1) ISD2 Calculation Engine, 2) Client Tracking System (CTS), 3) Claims System - Refunds and Intercepts, and 4) Incorporate Health Care Reform.

### Overall Analysis/Trend: ↑

All major project milestones are complete. Project transitioned to maintenance & operations as of 7/1/14. Project scheduled for closeout at PCC. EPMO continues to meet with the agency regularly and to closely monitor progress.

**Phase:** Implementation

### Project Status: ●

- The ASPEN Project has completed and the system is in maintenance as of July 1 with an RFP for M&O services in process for a contract to take effect July 1, 2015.

### Budget Status: ●

- The amendment to the Deloitte Contract has been completed to provide for the Maintenance and Operations of the ASPEN system in the coming fiscal year.

### Schedule Status: ●

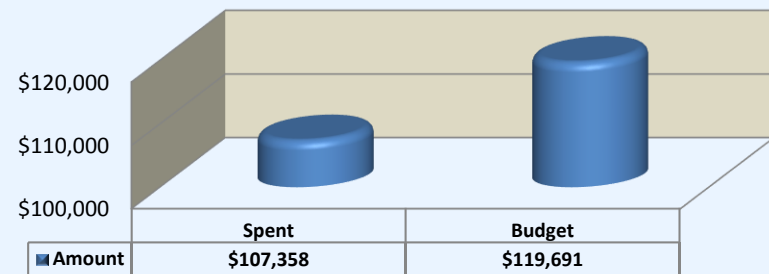
- The closeout report will be submitted to the PCC with project close out certification request.

**Project Finish Date:** 6/30/2014

### Risk/Issues ●

- There were no major issues as of August 2014.

**ASPEN Project Financials (in thousands)**



Project Milestone Title	% Complete	Project \$ spent to date
1 Planning Phase	100	\$ 930,588
2 Implementation Planning	100	\$3,770,339
3 Requirements	100	\$4,962,405
4 Design	100	\$8,408,275
5 Development	100	\$15,034,710
6 Build and Test	100	\$14,396,685
7 User Acceptance Test	100	\$8,269,622
8 Pilot	100	\$5,229,794
9 Wave 1	100	\$5,861,543
10 ACA Functionality	100	\$7,568,000
11 Wave 2	100	\$5,773,457
12 Wave 3	100	\$5,238,110
Clean up Wave	100	\$18,185,665
13 Close Out	100	\$3,729,231
		<b>\$ 107,358,424</b>

\* August 2014 updates in **bold**

# DoIT EPMO Top Ten Project Reports

## DoIT SIRCITS

### Project Description:

The Statewide Integrated Radio Communication Internet Transport System (SIRCITS) has two major components: 1) Analog to Digital Microwave conversion of State sites to provide Middle Mile Broadband service, and 2) Design and build a Public Safety 700Mhz LTE Last Mile service in the Middle Rio Grande Corridor.

### Overall Analysis/Trend: ↑

Project tracked within scope, budget and schedule. Construction activities completed at 22 sites, 2 remaining sites in progress. LTE RFP responses under evaluation. LTE design contract signed. 700MHz LTE construction to begin in Fall, 2014. EPMO continues to meet with the agency regularly and to closely monitor progress.

#### Phase: Implementation

#### Project Status: ●

Twenty-two sites are completed. Service transition is underway from legacy towers to new towers. Eureka and Coyote construction is nearly complete. Antenna, waveguides, and routers/radios have been installed in over 65 sites and over 3400 miles have been activated. 700MHz LTE construction to begin Fall, 2014. **Implementation at Tesuque Peak has begun.**

#### Budget Status: ●

Project has expended over \$47M (including \$11.6M in kind match). Estimate to complete include the funds for the LTE pilot project. The PCC has certified all funds.

#### Schedule Status: ●

DMW – Construction activities on schedule

LTE - LTE RFP responses under evaluation. LTE design contract signed. Meeting scheduled with FLETC, Eddy County and Dona Ana County. Customs Border Protection (CBP) and Department of Interior (DOI). Memorandum of Understanding (MOU) negotiations ongoing. **Initial LTE awards to be announced August 27th. New LTE architectural design and LTE partner development contracts in progress. Initial meetings with FLETC, Eddy County and Dona Ana County completed. Customs Border Protection (CBP) and Department of Interior (DOI) and Federal Law Enforcement Training Center (FLETC).**

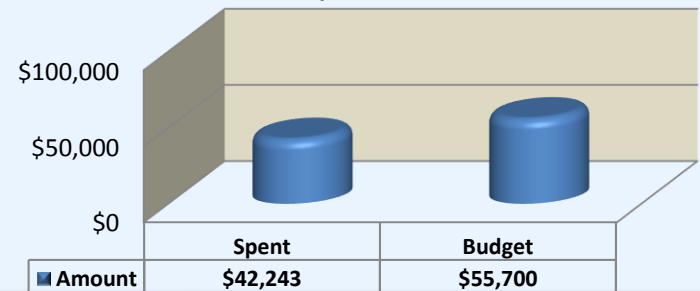
**Project Finish Date :** 9/30/2015

Project Milestone	% Complete	Project \$ spent to date	Total Costs
Administrative and legal expenses	92%	\$2,482,734	\$2,708,999
Land, structures, right-of-ways, appraisals, etc.	5%	\$131,057	\$2,384,958
Relocation expenses and payments	0%	0	0
Architectural and engineering fees	68%	\$6,159,660	\$9,050,224
Other architectural and engineering fees	0%	0	0
Project inspection fees	0%	0	0
Site work	72%	\$1,549,726	\$2,157,993
Demolition and removal	0%	0	\$1,500,000
Construction	91%	\$5,929,411	\$6,501,107
Equipment	73%	\$14,329,970	\$19,736,715
Miscellaneous	100%	\$11,660,000	\$11,660,004
<b>Totals</b>		<b>\$42,243,557</b>	<b>\$55,700,000</b>

### Risks / Issues ●

- DMW - Lease issues have been minimized, however the DoIT staff continues to work with outside Counsel to review all leases and prepare needed changes. Antenna installation on Tesuque Peak will be delayed until August pending PNM's removal of Microwave dishes at the end of July.
- Seeking approval for EA waiver for pre-existing LTE sites. Obtaining timely agreement with federal partners is a potential risk.
- Weather and Fires continue to be tracked as an issue in addition to site leases and FCC permits. The project team remains in touch with US Forest Service (USFS) on closures.

SIRCITS Project Financials (in thousands)



# DoIT EPMO Top Ten Project Reports

## TRD MVD System Modernization

### Project Description:

MVD System Modernization is a complete replacement of the current MVD Application Systems. The project will move the current system off of a multi-platform, hybrid system into a single-platform, customer-centric model that will utilize current technology.

### Overall Analysis/Trend: ↑

The project is actively working at all levels on planning activities. DoIT EPMO attended a "Functionality to Date" demo provided for project stakeholders. The agency continues to work closely with DoIT to ensure best practices are being followed throughout the Planning Phase. EPMO continues to meet with the agency regularly and to closely monitor progress.

Phase: Planning

Project Status: ●

**Project planning completed, development in progress.**

Budget Status: ●

Budget forecasts have increased for both the Driver and Vehicle services. Budget increase reflects a projected increase in the ITD Workload shift to provide additional ITD personnel full time to the core team and an increase in the MVD Workload shift to provide up to (40) personnel, instead of (25), for the testing efforts especially during the vehicle release..

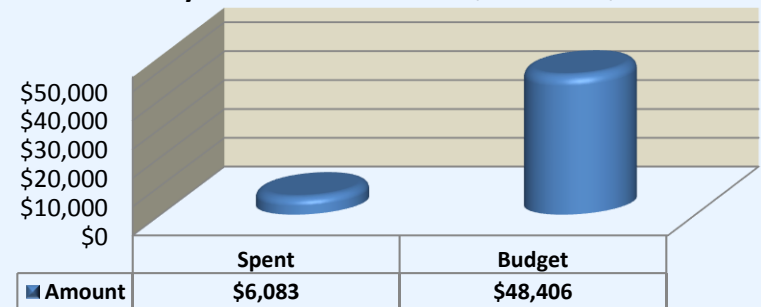
Schedule Status: ●

Project's baseline scheduled for rollout of Implementation is Phase 1 (Drivers) in July 2015 and Phase 2 (Vehicles) in September 2016. Project is on schedule with Requirements discussions under way.

**Deliverables #4 & 5 of the Fast Contract approved 7/11/14. Two weeks early on these deliverables.**

Project Finish Date: 9/5/2016

**TRD System Modernization (in thousands)**



### Risks / Issues ●

Initial project risks identified:

- Risk 1 – Funds Availability (TRD plans to request additional funds for FY16 project expenses)
- Risk 2 – On-time, On-Budget System Delivery (mitigation strategies on-going)
- Risk 3 – Project estimating and scheduling processes require close monitoring
- DoIT EPMO had a kickoff meeting with the IV&V consultants to ensure best proactive strategies for the project and will meet periodically with IV&V team.
- The Fast contract is proceeding on time and on budget, with no anticipated Change Requests. Every week, decisions escalated by the five project teams are taken to the Weekly Executive Meeting and approved, modified, or amended.

# DoIT EPMO Top Ten Project Reports

## HSD State Based Marketplace (SBM) Project

### Project Description:

To enhance the ASPEN integrated Public Assistance eligibility determination system to accommodate the transition from the Federally Facilitated Marketplace (FFM) to a SBM that will be implemented by the New Mexico Health Insurance Alliance.

### Overall Analysis/Trend:

Project activities are within scope and budget. Although, results from QAT may impact schedule. Agency reports that QAT will take additional 3 weeks to complete. HSD and NMHIX are working on mitigation. Additionally external factors at the NMHIX SBM and federal constraints may impact the Go Live of the SBM which would inturn impact this project. DoIT Oversight meets regularly with the project governance team to review project status and update their monthly reporting. [Update July 28, 2014: HIX Go-live delayed for one year. EPMO will be working with HSD to determine impact and next steps for the HSD SBM Project.] **Update August: HSD will complete the SBM Project. The overall project status remains yellow (until schedule rebaselined).**

### Phase: Planning

#### Project Status:

- The development of the ASPEN-related enhancement is done, with the exception of the web service calls to the DWS database for income verification. DWS has prioritized this change in their M&O process to help ASPEN complete its development in July.
- The NMHIX Board voted on 7/24/14 to postpone the implementation of the SBM until open enrollment in 11/2015. HSD and NMHIX will begin the process of re-planning the project.**
- In the meantime, the teams continue working to the current schedule. Development is complete. The QAT process is approximately 60% complete .**
- CMS/CCIIO is requiring a change to the design of ASPEN to capture additional information to comply with federal requirements. The impact to the project is feasible within the current timeframes.

#### Budget Status:

- Amendment 5 to the current ASPEN contract has been finalized.
- An amendment for Cognosante is currently in the signature process to provide for IV&V in relation to the SBM interface.
- Project spend to date is zero until first invoices received.

#### Schedule Status:

- Development is complete (with the exception of the DWS interface). QAT is in progress. HSD and NMHIX continue working on QAT completion. **The project has completed the planning phase and system development. QAT 60% of the test scenarios have passed.**
- UAT testers have written approximately 700 test scripts. Additionally, they have "seeded" the UAT database with test data in preparation for UAT start**
- Project Finish Date : 09/30/2014 TBD**

### Last Milestone Completed

The Project Management Plan Preliminary is complete

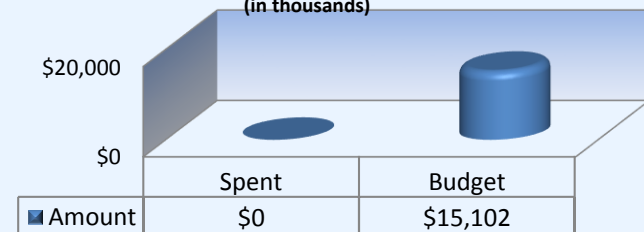
### Next Milestone Scheduled

Completion of Development/ QAT milestone in August

### Risks/Issues:

- After 5 weeks of QAT testing with the SBM, QAT completion is at 35%. The overall project status has been moved from green to yellow to reflect this.
- With regard to the implied requirement that ASPEN interface with both the FFM and SBM for the Oct-Dec 2014 period, HSD has indicated that ASPEN will interface to either the FFM or SBM, not both. This issue should be approved by CMS soon.
- With regard to the implied requirement that ASPEN check the Federal Hub if referring applicants to the SBM, this will all be done by the SBM with existing HUB connections.
- QAT will need an additional 3 weeks to complete. Moving QAT completion date from 7/21/14/ to 8/18/14. The project teams have initiated a daily QAT standup to directly communicate issues and priorities to fix the defects that are preventing a faster flow of testing transactions from the SBM to ASPEN.
- **With the NMHIX Board decision to postpone SBM implementation until 11/2015, the risk of not being ready by 11/2014 is removed. At the same time, other risks are introduced which will be reviewed with the NMHIX and CMS over the next few weeks.**
- **The project continues based on the current schedule. After 9 weeks of QAT testing with the SBM, QAT completion is approximately 4 weeks behind schedule. The start of UAT is pushed off by about 4 weeks.**

State Based Marketplace(SBM)  
(in thousands)



# DoIT EPMO Top Ten Project Reports

## HSD MMIS Enhancements Project

### Project Description:

The purpose of this project is to design, develop and implement 14 subsystem enhancements of New Mexico's existing Medicaid Management Information System (MMIS). The MMIS (also known as "Omnicaid") is owned by New Mexico's Human Services Department (HSD) and hosted by the current State Fiscal Agent, Xerox State Healthcare. The project is coordinated by the HSD Medical Assistance Division. Federal matching funds vary from 90% to 50% of costs, depending on the type of MMIS work.

### Overall Analysis/Trend: ↑

Project activities within scope, schedule, and budget. ICD-10 is in Development phase. User Acceptance Testing to begin July 11. This project is scheduled to be completed in October 2014. DoIT Oversight continues to meet with the agency regularly and to closely monitor progress and risks. EPMO continues to meet with the agency regularly and to closely monitor progress.

### Phase: Implementation

### Project Status: ●

- Centennial Care is completed and is in Maintenance Phase.
- ICD-10 is in Development phase. User Acceptance Testing to begin July 11. This project is scheduled to be completed in October 2014. **The ICD-10 UAT, MCO, and Provider Testing will take place after the completion of this project, due to CMS ICD-10 Effective Date change to October 2015.**

### Budget Status: ●

- This project is supported by Federal matching of 90% Federal Funding Participation to 10% State General Fund.
- Current budget totals reflect most current update of an amended Federal report issued in October. The update corrected balance totals previously left open; the project is within budget.

### Schedule Status: ●

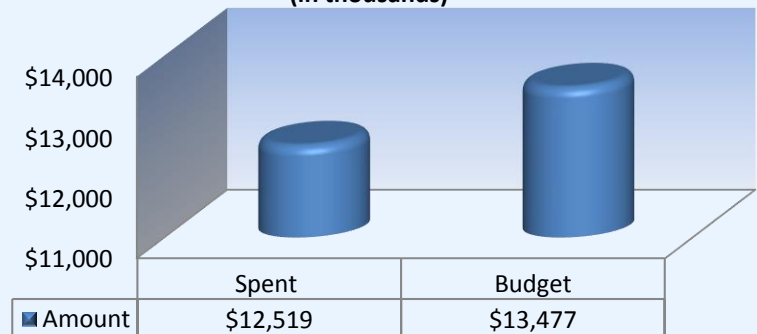
- This report has been updated to reflect schedule changes due to contract amendments. The confirmed schedule end date with Medical Assistance Division is 10/31/2014.
- The IV&V Contractor will have 30 days after project close to submit its final report.

**Project Finish Date:** 10/31/2014

### Risks/Issues: ●

- Congress decided to push out the ICD-10 Production Date to 10/1/15 tentative. The MMIS ICD-10 project is moving forward as planned to be completed on 10/1/14. The MMIS project team incorporated a Date field (10/1/15) to accommodate when the ICD-9 will stop and ICD-10 coding will take over.
- There were no major issues as of FY14 Q4.
- The Medical Assistance Division (MAD) doesn't have ICD-10 compliant version of the Diagnosis Related Grouper (DRG). This is needed for pricing in-patient claims based on the ICD-10 diagnosis code, and to test in-patient pricing on this project. An approach to resolve this risk is being discussed at MAD.**

**MMIS Project Financials**  
(in thousands)





# DoIT EPMO Top Ten Project Reports

## CYFD EPICS

### Project Description:

EPICS is a multi-phase/multi-year project to consolidate CYFD's legacy system (FACTS) and 25+ standalone systems into one, enterprise-wide web application. Capitalizing on an enterprise web-based system, CYFD IT will be better able to support CYFD's program efforts to build a rapid response to federal, state and local requirements. CYFD staff and external agencies will benefit from having a comprehensive view of clients and providers, increasing productivity, direct client care and client safety.

### Overall Analysis/Trend:

Project continues to track within scope, budget and schedule. DoIT Oversight meets regularly with the project governance team to review project status and update their monthly reporting. EPMO continues to meet with the agency regularly and to closely monitor progress.

### Phase: Implementation

#### Project Status:

Goals, objectives, and scope are clearly defined and under the control of the Project Management team. The project is progressing according to schedule, within budget and with key milestones delivered on time

#### Budget Status:

EPICS Master Project

Phase 1 Provider Mgmt.: Complete and in production.

Phase 2 Client Mgmt.: 100% funded, **100%** expended.

Phase 3 Race to the Top: 100% funded, **28%** expended.

Phase 3 Service Mgmt.: 100% funded, **43%** expended.

#### Schedule Status:

Phase 1: Provider Mgmt-Complete

Phase 2: Client Mgmt-Complete

Go Live August 2014

Phase 3: Race to the Top-Implementation Phase

Work completed for Intake and Eligibility functionality (partial) and related Case and Provider management.

**Work continues on (1) Eligibility functionality and began**

**(2)Case Waiting List and non-custodial Parent**

**(3) Provider Services.**

Phase 3: Service Mgmt-Implementation Phase

Work completed for Juvenile Justice Facility Management Incident Tracking and Domestic Violence Client Management and Agency Setup.

**Status: Target Version 10/31/14 - In Progress**

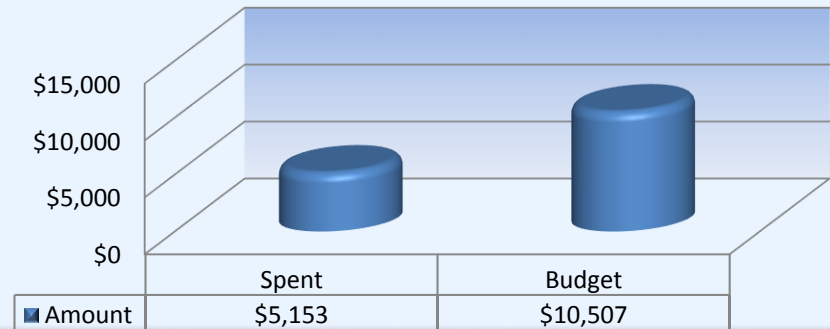
**Work started for (1) Juvenile Justice Roster Management**

**(2)Domestic Violence Discharge, Staff Management, Client Services and Service Rates**

**(3) Contract Tracking Vendor Management**

**Project Finish Date: 8/30/2017 06/30/18**

EPICS Project Financials (in thousands)



### Risks / Issues

External Risk: Funding for the project received timely

Risk Response: Project Funding is encumbered per state fiscal year for contracts.

Status: FY15 contracts complete.

External Risk: CYFD does not receive critical technical specifications required for EPICS development from federal and/or state external agency in a timely manner.

Risk Response: Agency is working with external partners to mitigate risk.

There were no major issues as of FY14 Q4.

Risk : Share interface on hold.

Status: Agency is working with SHARE on interface issues.

All identified risks have documented mitigation and contingency plans.

All issues are logged and managed by the project team. Issues are escalated if required.



# DoIT EPMO Top Ten Project Reports

## SLO Land Information Management System (LIMS)

### Project Description:

LIMS will replace the existing surface and minerals land management, leasing, and associated financial functionality of ONGARD. LIMS will integrate with ONGARD, the Agency's FileNet ECM, and ESRI GIS. LIMS will also automate the 100-year old paper Tract Books with a Digital Tract Book component, and include a back file conversion.

### Overall Analysis/Trend: ↑

The LIMS project was successfully kicked off. The project is organized, and risk and issue logs are populated and reviewed weekly. Planning for back file conversion started. Integration planning began. EPMO continues to meet with the agency regularly and to closely monitor progress.

### Phase: Implementation

### Project Status: ●

Planning for Back file Conversion started. Integration Planning and initial testing started with OSC. Segment 2 Gap Analysis completed.

**Contracts and revision of project schedule to support back file conversion sub-task in progress. Integration Plan version 2.0 is in progress; transport and connectivity testing for ONGARD interfaces has progressed. Preparation underway for Segment 3 Gap Analysis starting 8/18/2014.**

### Budget Status: ●

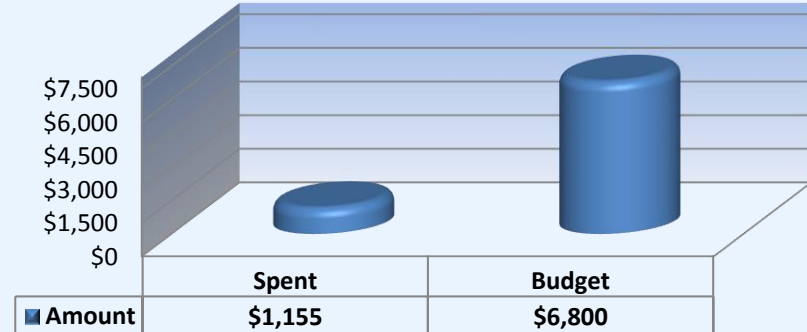
PCC Request for Certification and Release of Funds through end of FY15 for Implementation Phase approved 6/25/2014. PCC/TARC approval received June 2014. Hardware and software will be procured July 2014 and installed in August 2014.

### Schedule Status: ●

Project is on schedule. Segment 1 JAD/Gap Analysis started for the following components: Land Grid, Beneficiaries, Land Ownership. **Upcoming deliverables are PCC-8 Segment 2 Data Model; PCC-12 Segment 2 Functional Requirements Document.; PCC-18 Environments Setup/Installation; PCC-5 Segment 3 Gap Analysis; Segment 1 Prototype Demo and Segment 1 Data Conversion and Interface Mapping.**

**Project Finish Date: 1/31/2016**

Land Information Management System (LIMS) (in thousands)



### Last Milestone Completed

The following is completed:

- 1) Detailed Project Plan
- 2) RFP Issued
- 3) IV and V - Initial Review and Assessment
- 4) Project Kick-off completed

### Next Milestones Scheduled

- 1) Purchase Hardware and Software
- 2) Begin Segment1
- 3) Begin Segment 2
- 4) Develop Environment Setup

### Risks / Issues ●

Bi-directional interfacing, and removal of functionality with the ONGARD system. There are approximately 3.3M lines of code in the ONGARD code base. SLO project team is in communication with the ONGARD team. **Project is developing integration plans for ONGARD interfaces.**

# DoIT EPMO Top Ten Project Reports

## TRD GenTax Upgrade

### Project Description:

The GenTax Upgrade Project has multiple components: 1) Upgrading GenTax V6 to V9, 2) Replacing the Refunds/Treasury Offset Program (TOP) V5 module with core Refunds / TOP V9 module, 3) Implementing a Business Credit Module, 4) Pilot-testing the migration of a standalone data warehouse programs into the consolidated GenTax Data Warehouse, 5) Improving reporting efficiency and accuracy 6) Providing a modern technology platform for the GenTax integrated tax solution, and 7) Maintaining the current functionality of TRD's Taxpayer Access Point (TAP).

### Overall Analysis/Trend: ↑

Project is within scope, schedule, and budget. EPMO continues to meet with the agency regularly and to closely monitor progress.

### Phase: Close-out

### Project Status: ●

- The first two phases of project implementation completed on schedule in 2013. Several milestones within the third phase have also completed including development and deployment of the Business Credit Manager Module (BCM).
- A service release of BCM (Version 1.1) including field-tested improvements was implemented June 2014.

### Budget Status: ●

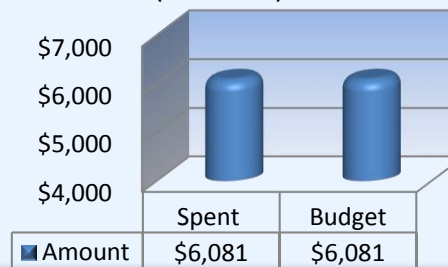
- The GenTax Upgrade Project is within budget.

### Schedule Status: ●

- Project is on schedule. User testing for the next service release of Business Credit Manager (BCM) was completed and the module was moved into production on 06/23/14. **The PCC Project Closeout is scheduled for September 2014.**

**Project Finish Date: 06/30/2014**

### TRD Gentax Upgrade (in thousands)



### Risks / Issues ●

All risks to the Q3 schedule were successfully contained by the project's Risk Management Plan. No additional risks have been identified

Project Milestone Title	% Complete	Project \$ spent to date	Total Costs
Project Initiation Approval & Certification	100%	\$ -	\$ -
Contract Approved & Signed	100%	\$ -	\$ -
IV&V Contract Approved & Signed	100%	\$ -	\$ -
Project Implementation Approval & Certification and Release of Funds	100%	\$ -	\$ -
System Design & Development V6 Refunds/TOP	100%	\$200,000	\$200,000
System Validation/Production Implementation V6 Refunds/TOP	100%	\$400,000	\$400,000
System Design & Development V9 TAP & Data Warehouse Pilot	100%	\$200,000	\$200,000
System Validation/Production Implementation V9 TAP & Data Warehouse Pilot	100%	\$250,000	\$250,000
System Design & Development V9 GenTax	100%	\$1,200,000	\$1,200,000
System Validation V9 GenTax	100%	\$1,800,000	\$1,800,000
Production Implementation V9 GenTax	100%	\$500,000	\$500,000
System Design & Development Business Credit Manager	100%	\$225,000	\$225,000
System Validation Business Credit Manager - Version 1.0 BCM is 100% complete. Version 1.1 of BCM is 100% complete.	100%	\$585,000	\$585,000
Production Implementation BCM - Version 1.0 is 100% complete. Version 1.1 is 100% complete.	100%	\$315,000	\$315,000
Deliverable #12 from Contract amendment #2: GenTax Solution Request Support (SQR) during Phase III of GenTax Upgrade.	100%	\$172,884	\$172,884
Project Close-Out	100%	\$125,000	\$125,000
<b>Totals Milestones:</b>		<b>\$5,972,884</b>	<b>\$5,972,884</b>
Other Project Expenses To-Date Not Included in Milestone:		\$54,094	\$54,094
		\$54,094	\$54,094
<b>Total Project Costs:</b>		<b>\$6,081,072</b>	<b>\$6,081,072</b>

\* August 2014 updates in **bold**

# DoIT EPMO Top Ten Project Reports

## DoIT NM State Broadband Initiative

### Project Description:

The New Mexico State Broadband Program (NMBBP) maps broadband telecommunication availability, conducts planning, and provides technical assistance to enhance adoption throughout the state.

### Overall Analysis/Trend: ↑

Project is within scope, schedule and budget. The current five year program ends on January 2015. EPMO continues to meet with the agency regularly and to closely monitor progress.

### Phase: Implementation

### Project Status: ●

- NMBBP continues to provide planning and implementation data services towards the availability and adoption of broadband within New Mexico. Presentations and discussions with legislative bodies have positive indications that parts of the NMBBP may continue with state funding sources. The current five year program ends January 2015. The use-fulness of the NMBBP data and planning services is being accessed by state, federal, public, and private interests in providing information for broadband adoption projects and supporting other endeavors that include the development of a public safety network.
- July 2014 found the NMBBP performing well with expanded interest from local governments, industry, and the legislation. NMBBP Team Members have been providing Technical Assistance in the form of mapping and socio-economic analytics to support funding applications to the Federal Communications Commission and the USDA Rural Universal Services. This support that includes a solid understanding of federal funding requirements and telecom engineering is being realized as an essential service towards implementing broadband projects within New Mexico.**

### Budget Status: ●

- The budget is sufficient to complete the requirements of the NTIA submitted Detailed Project Plan. The NMBBP has learned much through the Regional Broadband Implementation Plan pilots resulting in the need to adjust the methodology and to add more value. This resulted in support for technology engineering, digital literacy, online resource access, performance compliance testing, and institutional gap assessments. Budget impact is negligible.

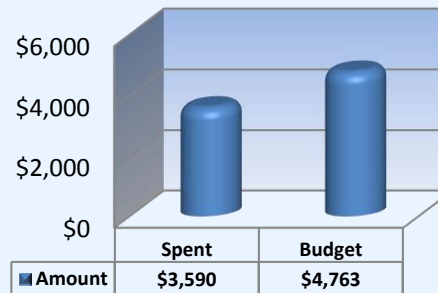
### Schedule Status: ●

- NMBBP contractual obligations continue to be met and more affective efforts are realized with respect to regional technology support. An extension of time is due to an NTIA Award Action Request that all grants will now end January 2015. In addition, the NMBBP has imbedded some flexibility in regional support due to the FCC funding announcements scheduled in July. **NMBBP is on task with existing contracts having very positive results. The "last" mapping (Round Ten) is in full swing, the Regional Broadband Implementation Plan (RBIP) Pilots are providing positive community outcomes, the Senior Center Broadband Gap Analysis is wrapping up, the Statewide Broadband Strategic Plan is being compiled, the Navajo Chapter House Broadband Assessment has had huge impact in improving their condition, the broadband education and training is conducting sessions, and technology assistance is being provided to over 12 entities within four collaborative.**

**Project Finish Date:** January 2015

Current Project Milestone Title	% Complete	Project \$ spent to date	Total Costs
1 Mapping Original Award	73%	\$ 645,738	\$ 816,452
2 Planning	60%	\$ 268,420	\$ 328,420
3 Mapping Supplemental Award	32%	\$1,080,077	\$1,303,507
4 Capacity Building	52%	\$ 382,312	\$ 485,375
5 Technical Assistance	49%	\$ 414,007	\$ 533,571
6 Salaries	62%	\$ 525,354	\$ 844,230
7 Travel	31%	\$ 26,741	\$ 85,200
8 Equipment	0%	-	\$ 11,163
9 Supplies	75%	\$ 211,238	\$ 283,519
10 Other Cost	51%	\$ 36,256	\$ 71,350
<b>TOTAL AWARD</b>		<b>\$ 3,590,143</b>	<b>\$ 4,762,787</b>

### Broadband Initiative Project Financials (in thousands)



### Risks / Issues ●

Besides pursuing alternative funding sources the NMBBP has identified a regional need from communities wanting to implement broadband projects. The NMBBP (RBIP) Pilots show that many communities want planning and technology support to pursue collaborative with public and industry entities towards establishing and/or improving broadband performance. This particular project has realized the need to be flexible in the manner by way support is provided to these communities as much of the coordination and survey is conducted locally without funded resources. **Of special note is the support services the NMBBP is providing to regional entities in increasing awareness of the importance of broadband adoption. In support of these functions, the NMBBP Team is expanding our Digital Literacy or Broadband Education and Training Project. Partnerships with libraries, local governments, and private industry are forming in no less than five communities to conduct broadband educational services. The primary concern is that the time ticker is moving quick towards the end of the grant. Alternative funding sources are being sought that may include those from businesses.**

\* August 2014 updates in bold

# DoIT EPMO Top Ten Project Reports

## TRD ONGARD Modernization

### **Project Description:**

The project to modernize the Oil and Natural Gas Administration and Revenue Database (ONGARD) mainframe system the major goals: 1) Conduct a thorough analysis to develop a comprehensive business process, and 2) Overhaul the notice printing and archiving process. 3. Data Warehouse planning.

### **Overall Analysis/Trend:** ↑

Project activities within scope, schedule, and budget. RFP for Business Process Analysis has been awarded. DoIT management continues to work closely with project stakeholders agencies.

### **Phase: Planning**

#### **Project Status:** ●

- Business Process Analysis RFP was released and has been tentatively awarded, contract negotiations to ensue with final award being made upon signed contract. Agencies are reviewing the positions that need to be backfilled to support the BPA effort.

#### **Budget Status:** ●

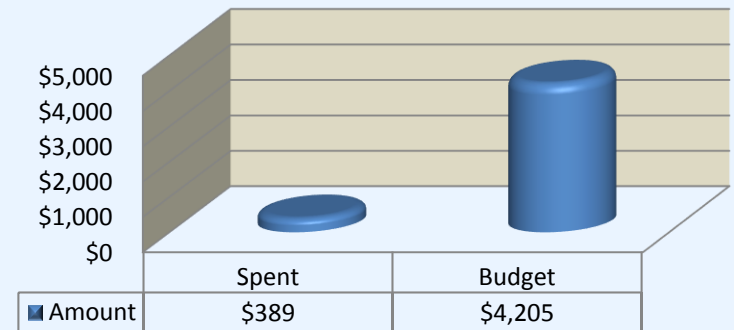
- \$6 million appropriated in Laws of 2012, Chapter 19, Section 7, Item 5 for ONGARD Modernization (including the ONGARD Mainframe Stabilization Project). It is estimated that it will take approximately \$1.5 million to complete the Business Process activity.

#### **Schedule Status:** ●

- Continued ONGARD Modernization Project Assessments delivered by the IV&V vendor all show a green status. Replacement of Mainframe printing services backend is complete, and currently working with end-users to transition forms to the new workflow. Support of the SLO LIMS project is also underway. The BPA RFP has been tentatively awarded.

**Project Finish Date :** 01/01/2016

**TRD ONGARD Financials** (in thousands)



#### **Risks / Issues** ●

- The biggest current risk for the ONGARD Modernization project revolves around the availability of Tri-Agency Subject Matter Experts to participate in the Business Process Analysis project. It is essential that key Oil & Gas SMEs from EMNRD, SLO and TRD be made available to define the future state of ONGARD. All agencies have been dealing with key SME retirements (that will continue) over the last few years. Risk mitigation has been addressed via the allocation of project funds to facilitate contract backfill during the BPA project. The project team continues to maintain contact with retired ex-employees as possible contractors who have required skills to assist in audit support with minimal training.

# Enterprise Project Management Office (EPMO) Online

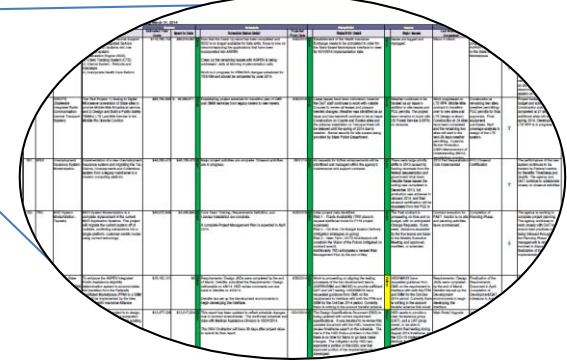
## EPMO Home

<http://www.doit.state.nm.us/oversight.html>



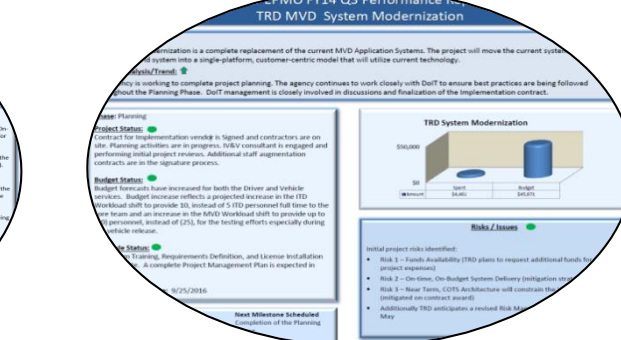
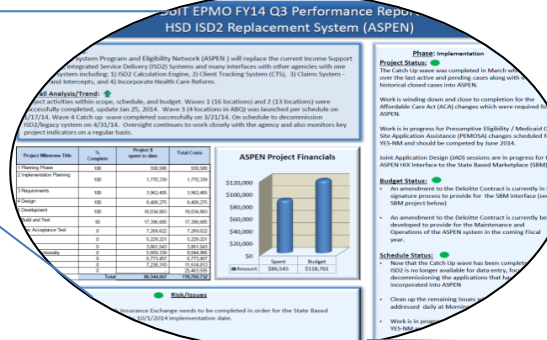
## EPMO Focus Portfolio (Top Ten)

[http://www.doit.state.nm.us/docs/pocd\\_portfolio](http://www.doit.state.nm.us/docs/pocd_portfolio)



## EPMO Top 10 Projects Quarterly Reports

[http://www.doit.state.nm.us/docs/pocd\\_portfolio](http://www.doit.state.nm.us/docs/pocd_portfolio)



## Project Certifications

<http://www.doit.state.nm.us/pcc/index.html>

Project Name	Certification Detail	Certification Status
Remediation Phase II	Initiation	Certification Form Presentation
Radio Dispatch Console	Change	Certification Form Presentation
Q - NM Fleet Global Positioning System (GPS) Project	Initiation/Planning	Certification Form Presentation
QSI - Paperless Web-Based Environment	Planning/Implementation	Certification Form Presentation
HSD - ASPEN - State Based Marketplace (SBM)	Implementation	Certification Form Presentation
HSD - HSD CSER Replacement (CSER)	Planning	Certification Form Presentation
HSD - MMIS Replacement Project (MMISR)	Planning	Certification Form Presentation
HN - New Mexico Statewide Immunization Information System Hosting, Maintenance and Port (NMHSIS)	Planning	Certification Form Presentation
Unemployment Insurance Tax System (UITS)	Close	Certification Form Presentation
Treasury Offset Program	Close	Certification Form Presentation

## EPMO Project Portfolio

[http://www.doit.state.nm.us/docs/pocd\\_portfolio](http://www.doit.state.nm.us/docs/pocd_portfolio)

Project Name	Brief Project Description	Project Budget
GenTax Upgrade	The GenTax Upgrade Project is comprised of the following: 1. Upgrading GenTax V6 to V9; 2. Replacing Refunds/Returns module with core Refunds/Treasury Offset Program (TOP) V8 module; 3. Providing Taxation and Revenue Department (TRD) with a Business Credit Module; 4. Providing a standalone version of the data warehouse program into the GenTax Data Warehouse; 5. Improving reporting efficiency & accuracy; 6. Provide a modern technology platform for the GenTax integrated tax solution; 7. Migrate the current functionality of TRD's version of Taxpayer Access Point (TAP).	\$40,000
TRD System Modernization	TRD System Modernization Project is to procure and implement an integrated Driver and Vehicle system inclusive of the TRD requirements elaborated in RFP #30-333-12-0403.	\$4,000
CHSAR Stabilization	The project to modernize the CHSAR and Natural Gas Administration and Revenue Database (ONGARD) workflow system the major goals: 1) Conduct a thorough analysis to develop a comprehensive business process, and 2) Overhaul the existing printing and archiving process; 3. Data Warehouse planning.	\$1,710
GenTax Enhanced Maintenance	The new Mexico Taxation and Revenue Department is requesting to increase the maintenance and support contract for the GenTax system to \$2,250 per year. This is an increase of \$1,350 over the current budget.	\$1,350
QFA NM 911 Net	Originally, this project was to do a pilot project for Next Generation, which included a network build out. Currently, the network build project is on hold, but work will continue on security assessments that will result in a security plan and policy.	
E-911 Upgrade	Upgrade the current Espasora Rio Arriba E-911 Public Safety Answering Point (PSAP) call-taking equipment. This includes replacing the aging E-911 equipment with new hardware, software, and training.	
E-911 Upgrade	Upgrade the current E-911 Upgrade, Catron County Revenue Public Safety Answering Point (PSAP) call-taking equipment. This includes replacing the aging E-911 equipment with new hardware, software, and training.	
E-911 Upgrade	Upgrade the current E-911 Upgrade, Doña Ana County Revenue Public Safety Answering Point (PSAP) call-taking equipment. This includes replacing the aging E-911 equipment with new hardware, software, and training.	